

**WORLD SAILING LIMITED**  
**(Incorporated as a company limited by guarantee**  
**and not having a share capital)**

**REPORT AND FINANCIAL STATEMENTS**

**YEAR ENDED 31ST DECEMBER 2018**

**Company Number (IOM): 79772C**

**WORLD SAILING LIMITED**

**REPORT AND FINANCIAL STATEMENTS**

**YEAR ENDED 31ST DECEMBER 2018**

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# **WORLD SAILING LIMITED**

## **DIRECTORS' REPORT**

### **YEAR ENDED 31ST DECEMBER 2018**

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The directors present their annual report and audited financial statements for the year ended 31st December 2018.

#### **REVIEW OF THE BUSINESS**

The company is the governing body of the sport of sailing in all its forms throughout the world. It is also involved in protecting and promoting the use of International Sailing Classes.

#### **RESULTS FOR THE YEAR**

The results for the year are set out on page 5.

#### **DIRECTORS**

The current directors of the company who also served during the year are shown below:

Kim Andersen  
Jan Dawson  
Torben Grael  
Gary Jobson  
Quanhai Li  
Winthrop Scott Perry  
Yann Rocherieux  
Ana Sanchez del Campo Ferrer  
Nadine Stegenwalner

The company held third party indemnity insurance for the directors during the year.

#### **DIRECTORS' RESPONSIBILITIES STATEMENT**

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to;

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Acts 1931-2004. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as each of the directors is aware at the time the report is approved:

- there is no relevant audit information of which the company's auditors are unaware; and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

**WORLD SAILING LIMITED**

**DIRECTORS' REPORT (continued)**

**YEAR ENDED 31ST DECEMBER 2018**

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**AUDITORS**

A resolution re-appointing haysmacintyre will be proposed at the AGM.

**SMALL COMPANY EXEMPTIONS**

In preparing this report the directors have taken advantage of small company exemptions.

BY ORDER OF THE BOARD

**K. Andersen**  
President

..... 2019

Registered Office:  
69 Athol Street  
Douglas  
Isle of Man  
IM1 1JE

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF

## WORLD SAILING LIMITED

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We have audited the financial statements of World Sailing Limited for the year ended 31st December 2018 which comprise the Consolidated Income Statement, the Consolidated and Parent Statement of Financial Position, the Consolidated Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 December 2018 and of the group's and parent company's net movement in funds, including the income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 1931 - 2004.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Responsibilities of directors for the financial statements**

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group's and the parent company or to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

### **Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or the parent company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF  
WORLD SAILING LIMITED (Continued)**

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**Other information**

The directors are responsible for the other information. The other information comprises the information included in the Directors' Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 1931 - 2004**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' Report (which incorporates the strategic report and the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 1931 -2004 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit,

**Use of our report**

This report is made solely to the company's members, as a body, in accordance with Companies Act 1931 - 2004. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

**Haysmacintyre LLP  
Chartered Accountants  
Registered Auditors**

**10 Queen Street Place  
London  
EC4R 1AG**

..... 2019

**WORLD SAILING LIMITED**

**CONSOLIDATED INCOME STATEMENT**

**YEAR ENDED 31ST DECEMBER 2018**

|  | <b>Note</b> | <b>2018<br/>£</b>   | <b>2017<br/>£</b>   |
|--|-------------|---------------------|---------------------|
| <b>OPERATING INCOME</b>  |             |                     |                     |
| Subscriptions  |             | 337,386             | 331,015             |
| Olympic receipts   |             | 62,830              | 77,438              |
| Donations  |             | 100,000             | -                   |
| Income from special events                                       |             | 1,106,602           | 312,376             |
| Investment income  |             | 76,490              | 59,199              |
| Sponsorship income   |             | 1,275,434           | 1,840,406           |
| Other commercial income  |             | 339,700             | 429,544             |
| Exchange gains   |             | 140,458             | -                   |
|  |             | <u>3,438,900</u>    | <u>3,049,978</u>    |
| <b>OPERATING COSTS</b>   |             |                     |                     |
| Governance and meetings  |             | 965,299             | 1,086,540           |
| Olympic costs  |             | 217,796             | 172,304             |
| Special events   |             | 1,865,629           | 1,099,951           |
| Other direct costs   |             | 1,752,533           | 1,862,146           |
|  |             | <u>4,801,257</u>    | <u>4,220,941</u>    |
| Employment costs   |             | 2,040,809           | 1,856,711           |
| Other administrative costs                                       |             | 1,114,977           | 1,433,953           |
| Exchange losses  |             | -                   | 767,626             |
|  |             | <u>3,155,786</u>    | <u>4,058,290</u>    |
| <b>FAIR VALUE ADJUSTMENTS</b>                                    |             | (74,850)            | 20,420              |
| <b>DEFICIT FOR THE YEAR BEFORE TAXATION</b>                      | 2           | (4,592,993)         | (5,208,833)         |
| <b>TAXATION CHARGE</b>   | 3           | (33,706)            | (29,936)            |
| <b>DEFICIT FOR THE YEAR</b>                                      |             | <u>(4,626,699)</u>  | <u>(5,238,769)</u>  |
| Reserves brought forward   |             | 8,970,507           | 14,209,276          |
| <b>RESERVES CARRIED FORWARD</b>                                  |             | <u>£4,343,808</u>   | <u>£8,970,507</u>   |
| Deficit for the year dealt with in the financial statements of : |             |                     |                     |
| Parent company   |             | (4,732,438)         | (7,126,861)         |
| Subsidiary companies   |             | 156,085             | 1,835,948           |
| Quasi-subsiidiary  |             | (50,346)            | 52,144              |
|  |             | <u>£(4,626,699)</u> | <u>£(5,238,769)</u> |

Turnover and operating deficit are derived solely from continuing activities.

All recognised gains and losses are included in the income statement. There are no other recognised gains or losses or movements in the members' funds other than as stated in the income statement above. Accordingly, no separate statement of comprehensive income or statement of changes in equity is required.

**WORLD SAILING LIMITED**

**CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

**AT 31ST DECEMBER 2018**

|   | Note    | £           | 2018<br>£            | £           | 2017<br>£         |
|---|---------|-------------|----------------------|-------------|-------------------|
| <b>FIXED ASSETS</b>                                       |         |             |                      |             |                   |
| Tangible assets   | 5       |             | 516,654              |             | 564,360           |
| Investments   | 6       |             | 2,025,227            |             | 1,953,757         |
| <b>CURRENT ASSETS</b>                                     |         |             |                      |             |                   |
| Debtors   | 7       | 518,857     |                      | 1,320,624   |                   |
| Cash  |         | 2,534,661   |                      | 7,465,998   |                   |
|   |         |             | 3,053,518            |             | 8,786,622         |
| <b>CREDITORS: AMOUNTS FALLING<br/>DUE WITHIN ONE YEAR</b> | 8       | (1,205,269) |                      | (2,302,826) |                   |
| <b>NET CURRENT ASSETS</b>                                 |         |             | 1,848,249            |             | 6,483,796         |
| <b>TOTAL ASSETS LESS CURRENT<br/>LIABILITIES</b>          |         |             | 4,390,130            |             | 9,001,913         |
| <b>DEFERRED TAX<br/>PROVISIONS</b>                        | 9<br>10 |             | (34,568)<br>(11,754) |             | (31,406)<br>-     |
| <b>NET ASSETS</b>   |         |             | <u>£4,343,808</u>    |             | <u>£8,970,507</u> |
| <b>MEMBERS' FUNDS</b>                                     |         |             |                      |             |                   |
| Accumulated fund  |         |             | <u>£4,343,808</u>    |             | <u>£8,970,507</u> |

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and in accordance with the provisions of FRS 102 Section 1A - small entities.

The financial statements were approved and authorised for issue by the Board of Directors on ..... 2019 and were signed below on its behalf by:

**K. Andersen**  
President



## PARENT COMPANY STATEMENT OF FINANCIAL POSITION

AT 31ST DECEMBER 2018

|  | Note | 2018                     | 2017                     |
|--|------|--------------------------|--------------------------|
|  |      | £                        | £                        |
| <b>FIXED ASSETS</b>                                    |      |                          |                          |
| Tangible assets  | 5    | 34,356                   | 59,412                   |
| <b>CURRENT ASSETS</b>                                  |      |                          |                          |
| Debtors  | 7    | 291,002                  | 1,057,804                |
| Cash   |      | 2,338,347                | 6,364,466                |
|  |      | <u>2,629,349</u>         | <u>7,422,270</u>         |
| <b>CREDITORS : amounts falling due within one year</b> | 8    | <u>(872,675)</u>         | <u>(958,213)</u>         |
| <b>NET CURRENT ASSETS</b>                              |      | <u>1,756,674</u>         | <u>6,464,057</u>         |
| <b>NET ASSETS</b>                                      |      | <u><u>£1,791,030</u></u> | <u><u>£6,523,469</u></u> |
| <b>MEMBERS' FUNDS</b>                                  |      |                          |                          |
| Accumulated fund                                       |      | <u><u>£1,791,030</u></u> | <u><u>£6,523,469</u></u> |

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and in accordance with the provisions of FRS 102 Section 1A - small entities.

The financial statements were approved and authorised for issue by the Board of Directors on ..... 2019 and were signed below on its behalf by:

**KIM ANDERSEN**  
President

**WORLD SAILING LIMITED**

**CONSOLIDATED CASH FLOW STATEMENT**

**YEAR ENDED 31ST DECEMBER 2018**

|   | <b>2018</b>        | <b>2017</b>        |
|---|--------------------|--------------------|
|   | <b>£</b>           | <b>£</b>           |
| <b>Reconciliation of deficit to cash flow from operating activities</b> |                    |                    |
| Deficit before taxation   | (4,592,993)        | (5,208,833)        |
| Fair value adjustment   | 74,850             | (20,420)           |
| Returns on investment   | (76,490)           | (59,199)           |
| Depreciation  | 92,651             | 75,670             |
| Corporation tax   | (33,706)           | (29,936)           |
| (Surplus)/deficit on disposal of tangible fixed assets                  | (2,645)            | 24,126             |
| Decrease in debtors   | 801,768            | 399,004            |
| Increase in creditors   | (1,082,642)        | 904,920            |
| <b>Net cash flow from operating activities</b>                          | <b>(4,819,207)</b> | <b>(3,914,668)</b> |
| <b>Cash flows from investing activities</b>                             |                    |                    |
| Returns on investment   | 76,490             | 59,199             |
| Payments to acquire tangible fixed assets                               | (50,285)           | (537,967)          |
| Proceeds from sale of tangible fixed assets                             | 7,985              | 191                |
| Payments to acquire investments   | (289,000)          | (511,500)          |
| Receipts from sales of investments                                      | 142,680            | 517,242            |
| Change in cash and cash equivalents in the year                         | (4,931,337)        | (4,387,503)        |
| Cash and cash equivalents at the beginning of the year                  | 7,465,998          | 11,853,501         |
| Cash and cash equivalents at the end of the year                        | <u>£2,534,661</u>  | <u>£7,465,998</u>  |
| <b>Analysis of cash and cash equivalent balances</b>                    |                    |                    |
| Cash on deposit   | -                  | 33,345             |
| Cash at bank  | 2,534,661          | 7,432,653          |
| Cash and cash equivalents at the end of the year                        | <u>£2,534,661</u>  | <u>£7,465,998</u>  |

# **WORLD SAILING LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS**

**YEAR ENDED 31ST DECEMBER 2018**

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### **1. ACCOUNTING POLICIES**

#### **ACCOUNTING BASIS**

The financial statements are prepared have been prepared under the historical cost convention and in accordance with Section 1A of Financial Reporting Standard 102, the Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland.

#### **GENERAL INFORMATION**

The Company is registered in the Isle of Man (Registration Number 79772C). Its registered office is 69 Athol Street, Douglas, Isle of Man, IM1 1JE.

#### **GROUP ACCOUNTS**

These financial statements consolidate the results of the company and its wholly owned subsidiaries, World Sailing (UK) Limited (Company number 3255744), World Sailing Event Management Limited (IOM Company number 104610C) and World Sailing Trust (Company number 11110685), on a line by line basis. They also consolidate the results of its quasi subsidiary, The ISAF Trust, on the basis on control.

#### **GOING CONCERN**

Having considered future budgets and cash flows, the directors confirm that they have no material uncertainties about the entity's ability to continue as a going concern for the foreseeable future.

#### **REVENUE**

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable. Sponsorship provided by means of goods and services is recorded gross within income and expenditure.

#### **FOREIGN EXCHANGE**

The company's functional currency is sterling.

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Income Statement.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Income Statement within 'finance income or costs'. All other foreign exchange gains and losses are presented in the Income Statement within 'other operating income'.

#### **DEPRECIATION**

Depreciation is calculated to write down the cost of the assets over their expected useful lives at the following rates.

|                                   |  |
|-----------------------------------|--|
| Furniture, fixtures and equipment | 20% per annum or 33 1/3% per annum on cost |
|-----------------------------------|--|

#### **FINANCIAL INSTRUMENTS**

The Company only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other accounts receivable and payable and investments in stocks and shares. The measurement basis used for these financial instruments is detailed below.

**1. ACCOUNTING POLICIES CONTINUED**

**INVESTMENTS**

Investments in subsidiaries are measured at cost less accumulated impairment.

Investments in listed company shares are remeasured to market value at each Statement of Financial Position date. Gains and losses on remeasurement are recognised in the surplus or deficit for the period as fair value adjustments.

**DEBTORS**

Short term debtors are measured at transaction price, less any impairment.

**CASH AND CASH EQUIVALENTS**

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

**CREDITORS**

Short term trade creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

**SIGNIFICANT JUDGEMENTS AND SOURCES ESTIMATION UNCERTAINTY**

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the Company's accounting policies. There are no significant areas where key judgements had to be applied by management.

**HOLIDAY PAY ACCRUAL**

A liability is recognised to the extent of any unused holiday pay entitlement which is accrued at the Balance Sheet date and carried forward to future periods. This is measured at the undiscounted salary cost of the future holiday entitlement so accrued at the Balance Sheet date.

**INTEREST INCOME**

Interest income is recognised in the Income Statement using the effective interest method.

**OPERATING LEASES: THE COMPANY AS LESSEE**

Rentals paid under operating leases are charged to the Statement of Comprehensive Income on a straight line basis over the lease term.

**PENSIONS**

**Defined contribution pension plan**

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations.

The contributions are recognised as an expense in the Statement of Comprehensive Income when they fall due. Amounts not paid are shown in accruals as a liability in the Balance Sheet. The assets of the plan are held separately from the Company in independently administered funds.

**1. ACCOUNTING POLICIES CONTINUED****CURRENT AND DEFERRED TAXATION**

The tax expense for the year comprises current and deferred tax. Tax is recognised in the Income Statement, except that a change attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Statement of Financial Position date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred income tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

**2. DEFICIT FOR THE YEAR BEFORE TAXATION**

|  | <b>2018</b>    | <b>2017</b>      |
|--|----------------|------------------|
|  | <b>£</b>       | <b>£</b>         |
| This is stated after charging/(crediting) :          |                |                  |
| Auditors' remuneration                               | 25,250         | 24,500           |
| Depreciation   | 25,056         | 75,670           |
| Operating lease rentals - land and buildings         | 314,866        | 252,247          |
| - other  | 9,169          | 4,797            |
| Realised and unrealised foreign exchange (loss)/gain | 140,458        | (767,626)        |
|  | <u>140,458</u> | <u>(767,626)</u> |

**WORLD SAILING LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

**YEAR ENDED 31ST DECEMBER 2018**

| <b>3. TAX ON DEFICIT ON ORDINARY ACTIVITIES</b>   | <b>2018</b>    | <b>2017</b>     |
|---|----------------|-----------------|
|   | <b>£</b>       | <b>£</b>        |
| <b>a) UK Corporation tax on deficit for the year</b>  |                |                 |
| Corporation tax at 19%  | 30,544         | 4,981           |
| Total current tax (note 3(b))   | 30,544         | 4,981           |
| Deferred tax  | 3,162          | 24,955          |
|   | <u>£33,706</u> | <u>£29,936</u>  |
| <b>b) Tax charge reconciliation</b>   |                |                 |
| (Deficit)/surplus on ordinary activities before tax   | (4,592,993)    | (5,208,833)     |
| Foreign entity deficits/(surpluses) not subject to UK tax   | 4,745,722      | 5,362,860       |
|   | <u>152,729</u> | <u>£154,027</u> |
| Surpluses on ordinary activities multiplied by the standard U.K. rate of corporation tax 19% (2017: 20%) – subsidiary | 29,018         | 29,650          |
| Effects of:   |                |                 |
| Capital allowances in excess of depreciation  | 2,931          | (27,983)        |
| Expenses not deductible for tax purposes  | (1,405)        | 3,314           |
|   | <u>30,544</u>  | <u>£4,981</u>   |

The parent company and the quasi subsidiary are not subject to corporation tax on profits or surpluses.

| <b>4a. STAFF COSTS</b>                                      | <b>2018</b>       | <b>2017</b>       |
|---|-------------------|-------------------|
|   | <b>£</b>          | <b>£</b>          |
| Wages and salaries  | 1,650,997         | 1,378,822         |
| Social security costs                                       | 199,705           | 163,868           |
| Pension costs   | 90,374            | 68,395            |
| Redundancy payments   | -                 | 106,279           |
|   | <u>£1,941,076</u> | <u>£1,717,364</u> |
|   | <b>No.</b>        | <b>No.</b>        |
| The average monthly number of employees during the year was | 30                | 25                |

**4b. DIRECTORS' EMOLUMENTS**

No director received any emoluments during the year.

**WORLD SAILING LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

**YEAR ENDED 31ST DECEMBER 2018**

| 5. TANGIBLE ASSETS                      |          | Furniture, fittings and equipment |              |            |
|---|----------|-----------------------------------|--------------|------------|
|   |          | Company<br>£                      | Group<br>£   |            |
| At 1st January 2018                     |          | 125,280                           | 758,911      |            |
| Additions                               |          | -                                 | 50,285       |            |
| Disposals                               |          | -                                 | (6,872)      |            |
|   |          |                                   |              |            |
| At 31st December 2018                   |          | 125,280                           | 802,324      |            |
|   |          |                                   |              |            |
| DEPRECIATION                            |          |                                   |              |            |
| At 1st January 2018                     |          | 65,868                            | 194,551      |            |
| Charge for year                         |          | 25,056                            | 92,651       |            |
| Disposals                               |          | -                                 | (1,532)      |            |
|   |          |                                   |              |            |
| At 31st December 2018                   |          | 90,924                            | 285,670      |            |
|   |          |                                   |              |            |
| NET BOOK VALUE                          |          |                                   |              |            |
| At 31st December 2018                   |          | £34,356                           | £516,654     |            |
|   |          |                                   |              |            |
| At 31st December 2017                   |          | £59,412                           | £564,360     |            |
|   |          |                                   |              |            |
| 6. INVESTMENTS                          |          |                                   | Company<br>£ |            |
| Market value at 1st January 2018        |          |                                   | 1,953,757    |            |
| Additions                               |          |                                   | 289,000      |            |
| Disposals                               |          |                                   | (144,381)    |            |
| Changes in market value                 |          |                                   | (73,149)     |            |
|   |          |                                   |              |            |
| Market Value at 31st December 2018      |          |                                   | £2,025,227   |            |
|   |          |                                   |              |            |
| 7. DEBTORS                              |          | Group                             | Company      |            |
|   | 2018     | 2017                              | 2018         | 2017       |
|   | £        | £                                 | £            | £          |
| Trade debtors                           | 68,825   | 947,611                           | 68,585       | 937,766    |
| Other debtors                           | 64,943   | 61,113                            | 17,583       | 30,676     |
| Prepayments and accrued income          | 385,089  | 311,900                           | 200,180      | 84,708     |
| Amounts due from subsidiary undertaking | -        | -                                 | 4,654        | 4,654      |
|   |          |                                   |              |            |
|   | £518,857 | £1,320,624                        | £291,002     | £1,057,804 |

**WORLD SAILING LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

**YEAR ENDED 31ST DECEMBER 2018**

| 8. CREDITORS: amounts falling due within one year | Group             |                   | Company         |                 |
|---|-------------------|-------------------|-----------------|-----------------|
|   | 2018<br>£         | 2017<br>£         | 2018<br>£       | 2017<br>£       |
| Trade creditors                                   | 359,591           | 473,545           | 159,790         | 184,677         |
| Other creditors                                   | 9,556             | 649,393           | -               | 100,597         |
| Other taxes and social security                   | 54,064            | 85,464            | -               | -               |
| UK Corporation tax                                | 30,544            | 4,981             | -               | -               |
| Accruals  | 680,339           | 1,035,218         | 177,021         | 169,113         |
| Deferred income                                   | 71,175            | 54,225            | 71,175          | 54,225          |
| Amounts due to subsidiary undertaking             | -                 | -                 | 464,689         | 449,601         |
|   | <u>£1,205,269</u> | <u>£2,302,826</u> | <u>£872,675</u> | <u>£958,213</u> |

| 9. DEFERRED TAX      | 2018<br>£      | 2017<br>£      |
|----------------------|----------------|----------------|
| At beginning of year | 31,406         | 6,451          |
| Charge for year      | 3,152          | 24,955         |
| At end of year       | <u>£34,568</u> | <u>£31,406</u> |

The provision at the year end relates to accelerated capital allowances.

| 10. PROVISIONS   | 2017<br>£      |
|--|----------------|
| <b>Dilapidations payable under the property lease:</b> |                |
| At beginning of year                                   | -              |
| Charge for year  | 11,754         |
| At end of year   | <u>£11,754</u> |

**11. LIABILITY OF MEMBERS**

World Sailing Limited is incorporated as a company limited by guarantee. Every full member of World Sailing Limited undertakes to contribute such amount as may be required not exceeding £1 to the assets of World Sailing Limited if it should be wound up while they are a Full Member or within one year after they cease to be a Full Member, for payment of World Sailing Limited's debts and liabilities contracted before they cease to be a Full Member, and of the costs, charges and expenses of winding up, and for the adjustment of the rights of the contributors among themselves.

The number of full members on 31st December 2018 was 145 (2017: 145).



**WORLD SAILING LIMITED****NOTES TO THE FINANCIAL STATEMENTS (continued)****YEAR ENDED 31ST DECEMBER 2018****12. OPERATING LEASES – GROUP**

At 31 December 2018, the group had future minimum lease payments under non-cancellable operating leases as follows:

|  | <b>Land and buildings</b> |                   | <b>Other</b>   |                |
|--|---------------------------|-------------------|----------------|----------------|
|  | <b>2018</b>               | <b>2017</b>       | <b>2018</b>    | <b>2017</b>    |
|  | <b>£</b>                  | <b>£</b>          | <b>£</b>       | <b>£</b>       |
| Total commitment under operating leases:     |                           |                   |                |                |
| Due within one year                          | 369,812                   | 63,385            | 5,563          | 9,169          |
| Later than 1 year and not later than 5 years | 1,479,250                 | 1,479,250         | 20,246         | 22,254         |
| Later than 5 years                           | 1,239,125                 | 1,787,427         | -              | 3,555          |
|  | <u>£3,088,187</u>         | <u>£3,330,062</u> | <u>£25,809</u> | <u>£34,978</u> |

**13. SUBSIDIARY COMPANIES**

At 31st December 2018 the company owned the whole of the share capital of World Sailing (UK) Limited (incorporated in Great Britain), World Sailing Event Management Limited (incorporated in the Isle of Man) and World Sailing Trust (incorporated in Great Britain).

**14. QUASI SUBSIDIARY**

The ISAF Trust is a quasi-subsubsidiary of the World Sailing Limited.

**15. PENSIONS COMMITMENTS**

World Sailing (UK) Limited operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the Company to the fund and amounted to £90,374 (2017 - £68,395). Contributions totalling £Nil (2017 - £Nil) were payable to the fund at the balance sheet date.