

Q7. If you were limited to only one new policy or change within World Sailing, what would it be, and why would it be the most important?

Kim Andersen (DEN):

I would work on getting the MNA`s agreeing on a new Governance Reform focusing and rooting decisions and activities within development and participation!

Quanhai Li (CHN)

It would be a policy to fully cover and actively promote the formulation of a new financial security operation model within World Sailing. It would include:

- *Improving the financial operation management system to make it more efficient, more standardized and more reasonable, a more regulated working system.*
- *Improving the financial operation supervision and monitoring system to make it more transparent, more compliant and more legal.*
- *Improving the business development plan, enhancing the ability of global investment, increasing fiscal revenue, restoring confidence, boosting morale, and providing guarantee for the normal operation of WS.*

The reason for this is that the reality is WS is currently living on borrowed funds facing possible survival risks. If we do not approach the problem proactively and forcefully, WS will face greater longer term risks including on its legacy and history – we need to be in the best and strongest position to ensure WS has both a stable foundation and a realistic future.

Scott Perry (URU)

I would increase the official languages of World Sailing from the present English language (Article 2.3 of the World Sailing Constitution) to 3 official languages English, French and Spanish for all communication.

When World Sailing (IYRU then) was established in 1907 it made perfect sense for the founding members to have one language and for that to be English. However today with very efficient and accessible electronic translation applications it does not make a great deal of sense for an international organisation with 146 member nations throughout the world to have all communication to be in one language.

I believe communication is of paramount importance, without good communication no organisation can reach it`s maximum potential. By adding 2 more widely spoken languages, French and Spanish, for all communication

World Sailing will become more efficient, user friendly and accessible for those members who have English as a second language.

Obviously for interpretations of World Sailing's Constitution, Regulations, Racing Rules of Sailing and other official documents English shall prevail.

Gerardo Seeliger (ESP)

There will be many changes needed to bring WS back to its robust financial position.

Then we will have the ability to focus on our core responsibility: to promote the sport of sailing, grow, create and stimulate the interest in our sport, be the organizing authority of the Olympic and hopefully the future Paralympic events.

Therefore the one change I will propose is substantially strengthening the areas that contribute to the growth of sailing and in particular, as said above: Youth, ENP, gender equality, reducing the gap between nations, Paralympics and medium term, an infrastructure of Training and Development Centres, a University for local coaches.

We have now, even with limited financial resources, an opportunity to rebuild these Programs in close cooperation with Continental Associations.

Resources needed are:

- *Money*
- *Creative sponsorship programs directed specifically at Youth and Emerging Nations and growth markets, very attractive targets for corporations,*
- *Permanent local coaches in permanent safe harbour locations strategically positioned close to where they are needed, and*
- *Close cooperation with the Olympic solidarity.*
- *The World Sailing Trust is probably, given the current WS circumstances, a perfect organisation takes over and execute this responsibility.*
- *WS would give the WST a new life, a new purpose to accomplish.*